#### Feed Mill of the Year Application for 2015

#### 1. PLANT DESCRIPTION

The 2015 Feed Mill of the Year Application is due by June 30, 2015.

Important Note: Some company servers will prevent you from saving a partially completed form for access at a later date. To print a copy of the blank survey, copy the url below and paste in your browser:

For consideration of this recognition, you are required to be an AFIA member and to submit a \$35 application fee to: AFIA, 2101 Wilson Blvd., Suite 916, Arlington, VA 22201. Only one application per facility is required.

If you would like to receive a summary of your plant's performance ranking compared to the average for all survey participants, please include ALL your contact information, including your complete mailing address and email address.

participants, please include ALL your contact information	, including	your
*1. Feedmill name:	_	
*2. Street/mailing address of feedmill:	1	
*3. City:		
*4. State:		
- Totaloi		
*5. Zip code:	]	
*6. Plant Manager Name:	1	
*7. Plant Manager Phone Number:	1	
8. Plant Manager email address:	1	
9. Fax Number:		
10. Parent company name:		

	Mill of the Year Application for	
	I. Should your survey results also be	sent to your manager?
O Y		
O N		
f yes,	please provide their email address:	
PL	ANT DETAILS	
	Annual Tanana Manufa	4 I
Z. A	Approximate Annual Tonnage Manufa	acturea:
2 0	Paragut Paggadi	
	Percent Bagged:	
	J-9 10-25	
	26-50	
	51-79	
	30-100	
4. P	Percent Bulk:	
<b>0</b>	D-19	
<u> </u>	20-39	
	40-59	
	60-79	
ີ 8	30-100	
5. P	Percent Mash:	
0	0-9	
1	10-25	
2	26-50	
<b>5</b>	51-79	
8	30-100	

ee	ed Mill of the Year Application for 2015	
16.	6. Percent Block:	
0	0-9	
0	10-25	
0	26-50	
0	51-79	
0	80-100	
17.	7. Percent Liquid Feed:	
0	0-9	
0	10-20	
0	21-49	
0	50-79	
0	80-100	
18.	3. Percent Pelleted:	
0	0-9	
0	10-25	
0	26-50	
0	51-79	
0	80-100	
19.	9. Percent Extruded or other products:	
0	0-9	
0	10-25	
0	26-50	
0	51-79	
0	80-100	
20.	D. Number of Production Employees:	
21.	1. Number of Maintenance Employees:	
22.	2. Number of Contract /temp employees:	

	How many truck drivers do yoเ	have?	
24.	Number of Clerical Employees:		
25.	Number of Supervisory Employ	/ees:	
26.	Shifts Per Day in Production:		
27.	Year Plant Constructed:		
28.	How would you describe your	operation?	
0	Commercial		
0	Integrated		
0	Liquid		
0	Block		
0	Other (please specify)		
29.	ndicate the percentage of volu	me produced for each s	pecies:
	Beef		
	Dairy		
	Poultry		
	Swine		
	Equine		
	Other (please specify)		

Feed Mill of the Year Application for 2015
31. Does your company participate in any other internal or external benchmarking
program?
○ Yes
○ No
If yes, what:
3. SAFETY
32. Do you have a Safety Committee?
C Yes
O No
If Yes, Number of People:
33. Does your safety committee have planned member rotation
C Yes
O No
If yes, does it have both management and non-management employees represented?
34. Are minutes taken at your safety meetings?
C Yes
O No
35. Is the meeting agenda and minutes publicly posted?
C No
36. Are hazardous conditions and their resolution documented?
C Yes
○ No
37. Do you have a written safety program?
C Yes
C No

## Feed Mill of the Year Application for 2015 38. Does your program include self-inspection for OSHA compliance? Yes O No 39. Do you have all-employee safety training meetings? Yes O No If yes, how many times were they held last year? 40. Does your mill prohibit tobacco use and smoking except in designated areas? Yes O No 41. Does your mill have a written emergency plan? Yes O No 42. Have you had an emergency evacuation drill in the past 12 months? Yes O No 43. How many employees at the mill are certified in first aid and CPR? 44. Are OSHA Programs and Training completed for the following? (Check all that apply) □ Hazard Communications Personal Protective Equipment Confined Space Entry ☐ Hot Work Lockout/Tagout Fire Extinguisher ■ Blood Borne Pathogens

45. Do you have a hearing conservation program?
C Yes
C No
46. Are hearing tests performed annually if required?
C Yes
O No
47. List the topics of additional safety training conducted annually:
48. Are you in compliance with OSHA's respiratory protection standard?
C Yes
C No
49. Do you have a program to certify employees for using in plant rolling stock such as fork trucks, gators, personnel movers, etc.?
C Yes
C No
50. Are seatbelts required and their use enforced on forklifts?
○ Yes
C No
51. Did you have any injury or illness occurrences last fiscal year (as OSHA 300 requires all reported injuries to be listed)?
C Yes
C No
52. If yes, how many illnesses:
53. If yes, how many injuries:

Feed Mill of	the Year Application for 2015
54. What is yo	our overall injury/illness frequency rate (cases per 100 full-time employees -
Total Number	of Lost Workday Cases x 200,000 ÷ Total Number of Man-hours Worked)?
55. How many	y lost time accidents did you have in calendar year 2014?
50 If It'd	h
56. IT you ala	have lost time accidents, how many days were lost?
57. How many	y lost time accidents did you have:
2013	
2012	
2011	
58. Do you ha	ve a Safety Award Program?
O Yes	
C No	
59. Do you inv	restigate and review all employee accidents?
C Yes	
C No	
60. Do you ha	ve a program to identify, record, and follow-up on near misses?
C Yes	
C No	
61. Are you av	ware or use AFIA/EMC Safety Signs for equipment?
C Yes	
C No	
62. Do you ha	ve safety labels on equipment?
C Yes	
O No	
63. Do you ha	ve a written Contractor Safety Program?
C Yes	
O No	

Feed Mill of the Year Application for 2015
64. Is policy in place to prohibit non-employees from mill and warehouse areas?
C Yes
O No
65. Is visitor and handicap parking available and marked with signs?
C Yes
O No
66. Is your Experience Modification Rate (Workers Compensation rating) at or below "1.0"?
C Yes
O No
67. Did you participate in the AFIA OSHA Benchmarking Survey?
C Yes
O NO
68. Have you developed Job Hazard Analysis for every job task?
C Yes
O No
69. Do you review annually and/or as part of accident investigation of that job task?
C Yes
O No
4. QUALITY CONTROL
70. Do you have a written quality program?
C Yes
O No
71. Have you reviewed AFIA's Guide to Biosecurity Awareness and shared its information with your employees?
C Yes
O No

#### Feed Mill of the Year Application for 2015 72. Does it include a self-inspection for FDA compliance? Yes No 73. Do you have a food/feed safety certification program at your mill (ISO 22000 HACCP etc.)? Yes O No 74. Is your food/feed program certified by an accredited third party? Yes O No 75. Do you have a HACCP program at your mill? Yes No 76. Is your HACCP program certified by a third party? Yes No 77. Is your mill in compliance with the BioTerrorism Act? Yes No 78. Have you conducted a mock recall for BioTerrorism? Yes O No 79. Are you certified in the AFIA's Safe Feed/Safe Food program? Yes No 80. Is your mill ISO certified? Yes No

81.	Do you have a Quality Committee?
	Yes
0	No
82.	Does your Quality Committee review complaints and quality errors and deficiencies?
0	Yes
0	No
83.	Do you have a program for ingredient sample retention?
0	Yes
0	No
84.	Do you have a QC/QA testing program for ingredients?
0	Yes
0	No
85.	Do you have a program for finished feed sample retention?
0	Yes
0	No
86.	Do you have a QC/QA testing program for finished feed?
0	Yes
0	No
87.	How often do you analytically test your highest volume ingredient?
88.	How often do you analytically test your highest volume finished feed?

Fee	d Mill of the Year Application for 2015
89.	Do you test ingredients at the plant for: (Check all that apply)
	Density/specific gravity
	Mash Size/particle size
	Moisture/dry matter
	Mycotoxins
	Salt on Complete Feeds
	Does your mill or company have written product specifications issued to suppliers for
_	redients or toll manufactured products?
0	
0	No
91.	Does your quality program allow rejection of ingredients that do not meet company
spe	ecifications?
0	Yes
0	No
92.	Is prior cargo on each incoming truck identified and documented prior to unloading at
you	ır mill?
0	Yes
0	No
93.	Has RUPP (restricted use protein products) been banned from your mill?
0	Yes
0	No
	Is prior cargo on each incoming truck and railcar identified and documented prior to oading at your mill?
0	Yes
0	No
95.	Do you have a written recall program?
0	Yes
0	No

eed will of the real Application for 2013
96. Have you conducted a real or mock recall?
C Yes
O No
97. Do you have a written procedure to handle quality complaints?
C Yes
O No
98. How often do you analytically test your highest volume feed?
99. Do you verify flushing and sequencing procedures by testing for "unsafe residue carryover"?
C Yes
O No
100. Do you run pellet durability tests and/or other product quality assurance tests?
C Yes
O No
101. Do you run pellet durability tests?
C Yes
O No
102. How often do you calibrate your liquid meters or scales?
103. If so, do you calibrate them:
O By self
Outside service
104. How often do you check your truck scale?
105. If so, do you check it:
C By self
Outside service

# Feed Mill of the Year Application for 2015 106. How often do you check your micro scale? 107. If so, do you check it: By self Outside sevice 108. Do you weigh all incoming truck ingredients? Yes O No 109. How do you verify rail weights? 110. Do you have a double check for ingredient setup prior to unloading? Yes O No 111. Have you tested your mixer's coefficient of variation in the past 12 months? Yes O No What were the results? 112. Do you perform sieve analysis on particle reduction process? Yes O No 113. Do you perform toll milling? Yes O No 114. Are your toll milling agreements documented and signed? Yes O No

	s for cross-contamination from mixing to load out?
C Yes	_
O No	
. GOVERNMENT C	OMPLIANCE
I16. Are you required	I to have a feed mill license?
C Yes	
C No	
117. License Number	r:
l18. Have you had an	n FDA Inspection in the past year?
C Yes	
○ No	
_	tten procedures for preventing mammalian protein carryover, n of ingredients delivered on previous loads?
C Yes	
○ No	
	n OSHA inspection in the past year?
l21. Have you had an	
121. Have you had an	
_	
C Yes C No	eceive a citation?
C Yes C No	eceive a citation?
C Yes C No  122. If Yes, did you re	eceive a citation?
C Yes C No  122. If Yes, did you re	eceive a citation?

## Feed Mill of the Year Application for 2015 123. Did you have an inspection by EPA in the past year? Yes O No 124. Did you receive a citation for violation of any EPA regulations? Yes No 125. Do you have a storm water runoff program? Yes O No 126. Or, does your facility qualify for conditional non-exposure? Yes O No 127. Are you required to have an SPCC plan at your mill? Yes O No 128. If yes, is it certified by Professional Engineer Yes O No 129. Have you developed and implemented a Storm Water(SW) pollution prevention plan? Yes O No 130. Were your scales inspected by your State's Weights and Measures in the past year? Yes 131. Are you in compliance with the Americans with Disabilities Act (ADA)? Yes No

···
132. If so, is your operation in compliance with the ADA employment provisions?
C Yes
○ No
133. Have you had to make ADA public accommodations at your facilities?
© Yes
○ No
134. Do you currently have a worker's compensation case involving a disabled employee?
© Yes
○ No
135. Do you have a buried storage tank?
C Yes
O No
136. If you have a buried storage tank, are you in compliance with EPA's underground
storage tank regulations?
C Yes
O No
6. HOUSEKEEPING AND PLANT APPEARANCE
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6. HOUSEKEEPING AND PLANT APPEARANCE  137. Is a formal written housekeeping checklist/document used?  O Yes  No  138. If yes, does it include regularly scheduled clean up of the plant exterior and grounds?
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6. HOUSEKEEPING AND PLANT APPEARANCE  137. Is a formal written housekeeping checklist/document used?  Yes  No  138. If yes, does it include regularly scheduled clean up of the plant exterior and grounds?  Yes  No  139. Does your housekeeping program include self-inspection?  Yes

### Feed Mill of the Year Application for 2015 140. Do you have follow-up procedures? Yes O No 141. Are both management and mill employees performing inspections? Yes O No 142. Is the plant exterior maintained to present a good appearance? Yes No 143. Is your bulk receiving area enclosed? Yes O No 144. Are the plant interior equipment, floors and walls painted? Yes O No 145. How would you rate your plant's first impression to an outsider driving by? C Excellent ○ Good Average O Poor 146. Are outside grounds trimmed and mowed routinely? Yes O No 147. Is additional landscaping done (trees, shrubs, flag)? Yes No 148. What is the Permit Number of your waste transporter?

C Yes	
O No	
150. Describe	programs for waste minimization:
1001 De3011De	A Programs for waste minimization
	▼
151. Is your t	rash removed on a "scheduled" or on an "as needed" basis?
Scheduled	
As Needed	
152. Do you h	ave your company name or logo on or near the mill so that it can be easily
identified?	are your company name or logo on or near the him so that it can be easily
O Yes	
O No	
- PRODUCT	IVITY AND EFFICIENCY
153. What was	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal
153. What was	
153. What was year? Using for	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal
153. What was year? Using for Percent Gain Percent Shrink	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.
153. What was year? Using for Percent Gain Percent Shrink 154. What we	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  The your man hours/ton for the following calendar or fiscal years (include)
153. What was year? Using for Percent Gain Percent Shrink	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.
153. What was year? Using for Percent Gain Percent Shrink 154. What we	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  The your man hours/ton for the following calendar or fiscal years (include)
153. What was year? Using for Percent Gain Percent Shrink 154. What we production, mr 2014 2013	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  The your man hours/ton for the following calendar or fiscal years (include)
153. What was year? Using for Percent Gain Percent Shrink 154. What we production, mr	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  The your man hours/ton for the following calendar or fiscal years (include)
153. What was year? Using for Percent Gain Percent Shrink  154. What we production, mr 2014 2013 2012	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  The your man hours/ton for the following calendar or fiscal years (include)
153. What was year? Using for Percent Gain Percent Shrink  154. What we production, mr 2014 2013 2012	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  re your man hours/ton for the following calendar or fiscal years (include naintenance and temps)
153. What was year? Using for Percent Gain Percent Shrink  154. What we production, mr 2014 2013 2012  155. Do you h	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  re your man hours/ton for the following calendar or fiscal years (include naintenance and temps)
153. What was year? Using for Percent Gain Percent Shrink  154. What we production, may 2014 2013 2012  155. Do you how yes No	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal ormula from Feed Mill Technology V (FMTV) chapter 38.  re your man hours/ton for the following calendar or fiscal years (include naintenance and temps)
153. What was year? Using for Percent Gain Percent Shrink  154. What we production, man 2014 2013 2012  155. Do you how yes  O Yes  O No	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal formula from Feed Mill Technology V (FMTV) chapter 38.  The second
153. What was year? Using for Percent Gain Percent Shrink  154. What we production, may 2014 2013 2012  155. Do you how yes No	s your actual percent of shrink, or gain, in 2014 based calendar or fiscal formula from Feed Mill Technology V (FMTV) chapter 38.  The your man hours/ton for the following calendar or fiscal years (include saintenance and temps)  The your man hours/ton for the following calendar or fiscal years (include saintenance and temps)  The your man hours/ton for the following calendar or fiscal years (include saintenance and temps)  The your man hours/ton for the following calendar or fiscal years (include saintenance and temps)

	as your BTU/ton in 20	014 based on calendar or fiscal?
158. What w	as your BTU/ton for e	each of the past five years based on calendar or fiscal
2013		
2012		
2011		
010		
2009		
159. Have y	ou conducted an ener	rgy audit in the past 12 months?
C Yes		
O No		
160 Who oc	nducted the audit?	
100. Will Co	inducted the addit:	
104 1 4	4 1 4 .	
i 61. in time formula	per month, what is yo	our finished feed turnover? See FMTV chapter 38 for
rormuia		
162. In time	per month, what is yo	our ingredient turnover? See FMTV chapter 38 for form
l63. Do you	have established wo	ork performance standards?
163. Do you	have established wo	ork performance standards?
-	have established wo	ork performance standards?
C Yes		ork performance standards?
C Yes		ork performance standards?
C Yes C No If yes, what measur		
C Yes C No If yes, what measur	res do you use?	
Yes No If yes, what measur	res do you use?	
Yes No If yes, what measure  164. If yes, h	res do you use?	
Yes No If yes, what measure  164. If yes, h Better Same Worse	res do you use?	to a year ago?
Yes No No If yes, what measure  164. If yes, hat measure  Same Worse	res do you use?	
Yes No If yes, what measure  164. If yes, h Better Same Worse	res do you use?	to a year ago?

166. Do you keep	history and/or mainter	nance logs on equipment?	
C Yes			
○ No			
167. Do you have a	a predictive maintena	nce program?	
C Yes			
⊙ No			
168. Do you track	production downtime	related to maintenance issue	es?
C Yes			
⊙ No			
169. Do you set ar	nnual production cost	objectives?	
C Yes			
C No			
170. If yes, were ti	ney all achieved?		
C Yes			
O No			
171. Areas of your	mill that are automate	ed:	
	Automated (Check for Yes)	Process controlled by PLC or Computer (Check for Yes)	Validated (Check for Yes)
Recieving			
Batch/Mix			
Routing			
Hand added-additives			
172. Of the areas a	automated above indic	ate % utilized:	
Recieving			
Batch/Mix			
Routing			
Hand added-additives			
173. Do you track	and document your ac	ctual manufacturing costs?	
173. Do you track	and document your ac	ctual manufacturing costs?	

Feed Mill of the Year Application for 2015
174. Do you break out and know what your different production process costs are?
Example: Receiving, grinding, mixing, pelleting, etc.
C Yes
© No
175. Do you know your actual production costs by product group? Example: meal, pellet, granular, bagged, bulk.
O Yes
○ No
176. Do you track and document your actual pelleting costs?
O Yes
O No
177. Do you know what your actual die and roll costs are?
C Yes
© No
8. EMPLOYEE DEVELOPMENT
178. Do you have written job descriptions for all jobs?
O Yes
© No
○ No 179. Do you have a new employee orientation program?
179. Do you have a new employee orientation program?
179. Do you have a new employee orientation program?  O Yes
179. Do you have a new employee orientation program?  O Yes  No
<ul> <li>179. Do you have a new employee orientation program?</li> <li>Yes</li> <li>No</li> <li>180. Do you have scheduled job performance reviews for hourly employees?</li> </ul>
<ul> <li>179. Do you have a new employee orientation program?</li> <li>Yes</li> <li>No</li> <li>180. Do you have scheduled job performance reviews for hourly employees?</li> <li>Yes</li> </ul>
<ul> <li>179. Do you have a new employee orientation program?</li> <li>Yes</li> <li>No</li> <li>180. Do you have scheduled job performance reviews for hourly employees?</li> <li>Yes</li> <li>No</li> </ul>

122 De vou have an employee uniform program?
182. Do you have an employee uniform program?  O Yes
O No
U NO
183. Do you have an employee tuition reimbursement program?
O Yes
O No
184. Do employees have access to an Employee Assistance Programs (EAP) such as
counseling, etc?
O Yes
○ No
What type, please specify
185. Do you have regularly scheduled job training sessions?
○ Yes
O No
186. Do you have written training programs for production employees (company, web-
based, third-party)?
O Yes
C No
187. Do you have written training programs for maintenance employees (company, web
based, third party)?
C Yes
O No
188. Have employees at your mill attended feed industry short courses?
○ Yes
C No
400 De veu musuide non english sussitium susulavees new distributes s
189. Do you provide non-english speaking employees remedial classes?
© Yes
○ No

190. Do you have a written employee benefits manual?	
C Yes	
C No	
191. Do you provide lunchroom facilities for your employees?	
C Yes	
C No	
192. Do you provide locker rooms with showers for employees?	
C Yes	
C No	
193. Average length of employment for non-supervisor:	
194. Average length of employment for supervisors:	
195. What is your unexcused absence rate in day/year/employee?	
9. COMMUNITY AND CUSTOMER RELATIONS	
9. COMMUNITY AND CUSTOMER RELATIONS  196. Do you participate in any trade associations or civic group activities?	
196. Do you participate in any trade associations or civic group activities?	
196. Do you participate in any trade associations or civic group activities?  O Yes	amber
196. Do you participate in any trade associations or civic group activities?  O Yes  No	amber
196. Do you participate in any trade associations or civic group activities?  O Yes O No  197. Does plant management participate in local and state agencies such as the Ch	amber
196. Do you participate in any trade associations or civic group activities?  O Yes O No  197. Does plant management participate in local and state agencies such as the Chof Commerce?	amber
196. Do you participate in any trade associations or civic group activities?  O Yes O No  197. Does plant management participate in local and state agencies such as the Chof Commerce? O Yes	amber
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196. Do you participate in any trade associations or civic group activities?  O Yes O No  197. Does plant management participate in local and state agencies such as the Chof Commerce?  O Yes	amber

	record your customer service and quality defects?
C Yes	
O No	
If Yes, record last calendar or fiscal	year results, as well as the previous 5 years.
199. Do you have an of	ff hours customer service or complaint plan or procedure?
C Yes	
C No	
200. Do you have a wri	tten procedure for handling service complaints?
C Yes	
C No	
201. Does local produc	tion management visit customers and solicit their feedback?
O Yes	
C No	
10. Finished	
202. Your 2015 Feed M	ill of the Year Application is due by June 30, 2014.
For consideration of th	is recognition, you are required to be an AFIA member and to
For consideration of the submit a \$35 application	is recognition, you are required to be an AFIA member and to
For consideration of the submit a \$35 application AFIA	is recognition, you are required to be an AFIA member and to
For consideration of the submit a \$35 application AFIA 2101 Wilson Blvd.	is recognition, you are required to be an AFIA member and to
For consideration of the submit a \$35 application AFIA 2101 Wilson Blvd. Suite 916	is recognition, you are required to be an AFIA member and to
For consideration of the submit a \$35 application AFIA 2101 Wilson Blvd. Suite 916 Arlington, VA 22201	is recognition, you are required to be an AFIA member and to
For consideration of the submit a \$35 application AFIA 2101 Wilson Blvd. Suite 916 Arlington, VA 22201	nis recognition, you are required to be an AFIA member and to on fee to:  check number you are paying for this entry with.

203. If you wish to receive a copy of your benchmarking report via email, please provide your address here:					
		~			
204. If you wish to h				y of your	
enchmarking repor	i, provide their	email address i	iere:		
		~			